

**From:** Eric Berger  
**To:** Microsoft ATR  
**Date:** 11/23/01 8:27pm  
**Subject:** My View

Please reconsider your decision regarding Microsoft's penalty for monopolistic practices. Please consider mandating that Microsoft be broken into operating system, application software and hardware companies.

I have observed first-hand the effect of Microsoft's practices of driving its competitors into insolvency through dirty tricks, especially compiler and office software companies. This lever has only been available because Microsoft controls the OS and has office and compiler software for sale. Without their control of the OS, and the problems that they caused for users of competing software products, thier competitors (e.g., Borland, Wordperfect, Novell, 3Com, etc.) would still be in the market providing the innovations that Microsoft copied just before the companies were driven off the map of out of the market.

Thanks for the opportunity to comment